



Treasury and Cash Management

DURATION

5 days

CONTACT HOURS

30

LEVEL

Intermediate

FEE PER DELEGATE

US\$1,500

Knowing where the cash is, what is committed against it, and what the business can survive.

Treasury failures are rarely sophisticated. A business runs out of cash while reporting a profit, because the forecast was built from the budget rather than from receipts and the commitments were never visible. Add accounts across several banks and currencies, facilities with covenants nobody is tracking, and exposure hedged by habit rather than by policy, and the position becomes unknowable at exactly the point it matters. This week starts with visibility, moves to the short term forecast, then to funding, risk, and the policy that records what the business has decided to tolerate.

Available as classroom, live online, in house.

Who it is for

Treasury and cash managers, financial controllers and finance managers responsible for liquidity, and accountants moving into a treasury role.

What you will be able to do

- Establish a daily cash position across accounts, banks and currencies.
- Build a rolling short term forecast from receipts and commitments, not from the budget.
- Manage a facility against its covenants, and see a breach before it happens.
- Decide what currency and interest exposure to hedge, and record why.
- Write a treasury policy stating limits and who may approve an exception.

The outline

DAY 1

Knowing the position

Daily cash across banks, accounts and currencies · Bank structures, sweeping and pooling · Committed but unpaid, and why it is invisible in the ledger · Profit against cash, and the businesses that fail holding both

DAY 2

Short term forecasting

Receipts and commitments rather than the budget · A rolling thirteen week horizon, kept current · Forecast accuracy, measured rather than assumed · Seeing the week the money runs out while there is still time

DAY 3

Working capital

Receivables, collection and the cost of slow cash · Payables, terms and the supplier relationship · Inventory as cash on a shelf · The cash conversion cycle as a lever rather than a ratio

DAY 4

Funding and covenants

Facility types, cost and real availability · Covenants, headroom, and the forecast that tests them · Talking to a lender before the breach rather than after · Concentration risk across banks and counterparties

DAY 5

Risk and policy

Currency and interest exposure, measured before it is hedged · Hedging by policy rather than by habit · Counterparty limits, and who may exceed them · Segregation of duties, payment controls and fraud

What you leave with

- A cash visibility plan covering every account the organisation holds.
- A rolling thirteen week forecast for the delegate's own business.
- A treasury policy draft with limits, authorities and exception handling.

Published dates

DATES	WHERE	FEE
23 to 27 November 2026	Dubai, United Arab Emirates	US\$1,500
30 November 2026 to 4 December 2026	Cape Town, South Africa	R15,000
7 to 11 December 2026	Live online	US\$995
14 to 18 December 2026	Live online	US\$995

Fees are per delegate and cover all materials. Registration fees are arranged by the delegate. Reg

Register or ask a question

globalaxistraining.co.za/courses/treasury-and-cash-management
info@globalaxistraining.co.za
+27 72 337 9234

250 Beyers Naude Drive, Rustenburg, North West, 2999, South Africa

This copy was produced on 30 October 2026.