



Operations Management and Throughput

DURATION

3 days

CONTACT HOURS

18

LEVEL

Intermediate

FEE PER DELEGATE

US\$1,200

Find the constraint that actually limits output, and stop optimising the parts that do not.

Improvement effort is often spread across a process rather than concentrated where output is actually limited. This programme covers process mapping, constraint identification and the sequence of exploiting, subordinating and elevating a constraint, applied to the delegate's own operation.

Available as classroom, live online, in house.

Who it is for

Operations managers, production supervisors, and continuous improvement practitioners.

What you will be able to do

- Map a process as it actually runs rather than as documented.
- Identify the constraint that limits throughput.
- Exploit and subordinate before spending on capacity.
- Measure improvement in throughput rather than in local efficiency.

The outline

DAY 1

The process as it runs

Mapping actual against documented · Timing and queue observation · Variation and its effect · Where work waits

DAY 2

The constraint

Identifying the real limit · Why local efficiency misleads · Exploit and subordinate · When to elevate

DAY 3

Sustaining

Throughput measures · Moving constraints · Standard work · Improvement that holds

What you leave with

- A current state process map with real timings.
- A constraint identification with supporting evidence.
- An exploitation plan requiring no capital.
- A throughput measure set.

Published dates

DATES	WHERE	FEE
23 to 25 November 2026	Dar es Salaam, Tanzania	US\$1,200
30 November 2026 to 2 December 2026	Dubai, United Arab Emirates	US\$1,200
7 to 9 December 2026	Maseru, Lesotho	R12,000
14 to 16 December 2026	Cape Town, South Africa	R12,000

Fees are per delegate and cover all expenses. Registration fees are arranged by the delegate. Reg

Register or ask a question

globalaxistraining.co.za/courses/operations-management-and-throughput
info@globalaxistraining.co.za
+27 72 337 9234

250 Beyers Naude Drive, Rustenburg, North West, 2999, South Africa

This copy was produced on 30 October 2026.