



Board Effectiveness and Directors Duties

DURATION

3 days

CONTACT HOURS

18

LEVEL

Executive

FEE PER DELEGATE

R12,000

What a director is actually accountable for, and how a board adds value rather than reviewing papers.

Board seats carry personal duties that many directors have never had set out plainly. This programme covers those duties, and then the harder question of how a board earns its place: the balance between oversight and interference, the information a board should insist on, and the behaviours that separate a functioning board from a compliant one.

Available as classroom, executive workshop, in house.

Who it is for

Directors, prospective directors, company secretaries and executives who report into a board.

What you will be able to do

- State a director's duties and the circumstances in which personal liability arises.
- Distinguish board oversight from management interference in practice.
- Specify the information a board needs and challenge what it is given.
- Recognise the behavioural patterns that make boards ineffective.

The outline

DAY 1

The director's position

Duties of care, skill and diligence · Conflicts of interest and how to handle them · Personal liability and its triggers · Delegation and what cannot be delegated

Oversight without interference

Where the boundary actually sits · Holding management to account · The chair and chief executive relationship · Committees and their proper scope

DAY 2

Information and challenge

Specifying what the board receives · Reading a board pack critically · Questions that expose an assumption · Recognising managed information

DAY 3

Board behaviour

Dysfunction patterns and how they present · Dissent and how a board records it · Evaluation and renewal · Crisis behaviour

What you leave with

- A duties summary the delegate can hold against their own conduct.
- A board information specification for the delegate's organisation.
- A self assessment of the delegate's own board or reporting line.
- A set of challenge questions for recurring board papers.

Published dates

DATES	WHERE	FEE
23 to 25 November 2026	Durban, South Africa	R12,000
30 November 2026 to 2 December 2026	Cape Town, South Africa	R12,000
7 to 9 December 2026	Cairo, Egypt	US\$1,200
14 to 16 December 2026	Kampala, Uganda	US\$1,200

Fees are per delegate and cover all course materials. Registration fees are arranged by the delegate. Reg

Register or ask a question

globalaxistraining.co.za/courses/board-effectiveness-and-directors-duties
info@globalaxistraining.co.za
+27 72 337 9234

250 Beyers Naude Drive, Rustenburg, North West, 2999, South Africa

This copy was produced on 30 October 2026.